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NARRATIVE PROJECT PROGRESS REPORT

Country:	Jamaica		
Reporting period:	01/01/2020	TO	12/31/2020
Project number and title:	The Spotlight Initiative-122782		
Project Duration:	2020-2023		
Donors:	European Union		
Implementing Partner:	UNDP		
Responsible Parties:	RCO/UNDP		
Overall Project Coordinator:	Shellian Forrester		
Initial Approved Budget:	US\$: Donor Funds USD \$911,099.72 TRAC Funds: USD \$31,225. TOTAL: USD \$942,324.72		
Revised Approved Budget:	US\$:466,184.00		
Total Annual Budget:	US\$: 466,184.00 JMD\$:Click or tap here to enter text.		
Total annual expenditure:	US\$: 290,148.90 . TRAC: 20,892.69. TOTAL- USD \$311,041.59 JMD\$:Click or tap here to enter text.		
Annual Delivery:	67%		



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Executive Summary

UNDP in collaboration with the European Union and UN agencies, launched the project- The Spotlight Initiative- to eliminate violence against women & girls in January 2020. The Initiative runs from 2020-2023.

This report captures the outputs, results, challenges, lessons learnt and mitigations strategies of Spotlight in Year 1.

The year 2020 was the start up phase of SI in which it encountered numerous road-blocks such as the COVID-19 pandemic and government negotiation and commitment delays. The majority of initiatives are housed with ministries, departments and agencies; as such, these institutions were predominantly occupied with the management of the pandemic and was unable to commit to new initiatives. Subsequently, COVID-19 delayed the start of interventions and activities as the health of its citizens was the government's priority. Additionally, the dialogue processes required to secure 'buy-in' and commitment from stakeholders and successful partnerships extended for months. With that, the year 2020 was consumed with laying foundational processes with partners to pave the way for project implementation in 2021. Partnerships were forged and commitments secured and it is expected 2021 will bear the fruit of the ground work completed in 2020.

Government partners such as Ministry of National Security, Ministry of Health, Ministry of Culture, Gender, Entertainment & Support, Ministry of Local Government & Community Development; and sub-agencies such as municipal corporations of Clarendon & St Thomas.; The Jamaica Constabulary Force and Bureau of Gender Affairs were all engaged and numerous dialogues completed to secure their partnership. They have all committed to the Spotlight Initiative as implementing partners. Detailed agreements and road maps were finalized to provide capacity building support to each institution in 2021. The Bureau of Gender Affairs will receive support in strengthening the legislative environment to protect women and girls from violence by reviewing relevant Acts and laws and recommendations to be tabled to parliament for changes to existing laws. The Ministry of National Security (MNS) will receive support to strengthen the Jamaica Constabulary Force to respond to survivors of family violence with the establishment of Domestic Violence Intervention Centres; additionally, they will be able to detect, address and respond to violence against women & girls (VAWG) incidents with the development of an Early Warning Alert & Response System. MNS will receive support to strengthen its citizen security programming strategy- ZOSO to integrate VAWG prevention.

Further, MNS will be able to capture, collect and analyze VAWG data more accurately in line with global standards with the strengthening of the Jamaica Crime Observatory System. The Ministry of Health will also receive support to strengthen their data capabilities with the strengthening of the Jamaica Injury Surveillance System.

The Ministry of Local Government & Community Development will be strengthened with data collection capabilities through the provision of GIS equipment for community profiles and resident mapping; its municipal corporations of Clarendon and St. Thomas will receive support to develop VAWG intervention frameworks and costed action plans to integrate into their local sustainable development plans. Community projects will be enhanced to prevent VAWG by supporting survivors of and women vulnerable to VAWG. The sub-agency of the ministry- The Social Development Commission will also receive support to strengthen their community priority plans with VAWG prevention.



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Local CSOs will be strengthened to advocate for legislative action to prevent violence against women and girls, coordination will be done through the Institute of Gender & Development Studies. CSO community projects will also be supported to mainstream VAWG prevention.

To supplement the groundwork laid in 2020, procurement processes such as onboarding technical consultants and internal evaluation processes were commenced to accelerate program results in 2021.

Notably, the project team was engaged in November 2020 and as such negatively impacted the project as this translated into an absence of a team to conduct requisite internal and external project processes for work to commence.

With the project team now in place and the critical partner commitments in place, project implementation processes will be expedited to achieve results by Q2 of 2021. Technical and financial support will be provided to the institutions for initiatives and activities to get underway.



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Project Results

OUTPUT	INDICATORS	ANNUAL TARGETS	RESULTS ACHIEVED	OVERALL PROGRESS TO ACHIEVING OUTPUT RESULT	CHALLENGES EXPERIENCED
<p>1.1. National and subnational partners have strengthened evidence-based knowledge and capacities to assess gaps and draft new and/or strengthen existing legislations on ending family violence.</p>	<p>Number of draft new and/or strengthened laws and/or policies on ending VAWG and/or gender equality and non-discrimination developed that respond to the rights of women and girls facing intersecting and multiple forms of discrimination and are in line with international HR standards.</p>	<p>5 laws and reviewed and recommendations submitted to the Joint Select Steering Committee surrounding VAWG.</p>	<p>Foundational processes have been achieved including the establishment of strategic partnerships and these strategic partnerships will employ a participatory approach in garnering stakeholder engagement and buy-in. Strategic partnerships were forged with the Ministry of Culture, Gender, Entertainment & Sport & The Bureau of Gender Affairs. The relevant Acts/laws are housed with the Bureau and as such, we will be able to submit our recommendations for changes to the Acts/laws through this partnership. Legislative</p>	<p>Minimal progress; however, the groundwork has been completed to achieve this result in 2021.</p>	<p>This initiative is housed with ministry which involve a lengthy process of negotiation to secure commitment. Dialogue with the ministry extended for months to secure commitment and forge a successful partnership.</p>



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OUTPUT	INDICATORS	ANNUAL TARGETS	RESULTS ACHIEVED	OVERALL PROGRESS TO ACHIEVING OUTPUT RESULT	CHALLENGES EXPERIENCED
			<p>reform will be achieved in collaboration with the Bureau of Gender Affairs.</p> <p>Local strong CSO- Institute of Gender & Development Studies was onboarded to spearhead the strengthening of CSOs to advocate for policy change around VAWG.</p>		
<p>2.1. Key officials at national and/or sub-national levels are better able to develop and deliver evidence-based programmes that prevent and respond to family violence, especially for those groups of women and girls facing multiple and intersecting forms of discrimination.</p>	<p>Number of strategies, plans and programmes of other relevant sectors that integrate efforts to combat VAWG developed in line with international standards.</p> <p>Number of multi-sectoral programmes developed that include proposed allocations of funds to end VAWG, including family violence</p>	<p>1 LSDP and 1 priority plan assessed to inform development of framework that has integrated VAWG.</p> <p>1 ZOSO strategy updated to include VAWG prevention</p>	<p>The critical result of obtaining stakeholder buy-in was achieved. A partnership was successfully forged with the Ministry of Local Government and Community Development which has overarching responsibility for municipal corporations and the Social Development Commission. This partnership is key to</p>	<p>Minimal progress to achieving output result, however, systems have been put in place to achieve this is in 2021.</p>	<p>Due to the COVID-19 pandemic, the Ministry of Local Government & Community Development and the Ministry of National Security were unavailable and unable to provide the requisite approvals and support to commence these activities. Given the nature of their remits, they were heavily bogged down with navigating and managing of the health of its citizens and processes involved in curtailing the pandemic. They were not able to commit to new</p>



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			<p>achieving the output as it is through this Ministry, we will be able to update local sustainable development plans (LSDP) and community priority plans (CPPS). These documents and community interventions are led by the ministry, hence their partnership is crucial. Additionally, the Ministry of National Security was successfully engaged as key partner. The ZOSO strategy is housed with this Ministry, their support and commitment will be instrumental in us achieving this output.</p>		<p>initiatives. Subsequently, these activities were delayed with an agreement to implement in 2021.</p>
<p>4.1. Relevant government authorities and women's rights organisations at national and sub-national levels have better knowledge and capacity</p>	<p>1 Centralized risk assessment system/early warning systems in place bringing together</p>	<p>1 review of existing systems to devise support strategy for early warning alert and response system.</p>	<p>A key result is securing the buy in of the Jamaica Constabulary Force to partner with UNDP. The JCF has</p>	<p>Medium progress- containers have been procured to be converted into centres to serve survivors of</p>	<p>Given the responsibilities of the Jamaica Constabulary Force- the safety of its citizens; they were bogged down with navigating the COVID-19</p>



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OUTPUT	INDICATORS	ANNUAL TARGETS	RESULTS ACHIEVED	OVERALL PROGRESS TO ACHIEVING OUTPUT RESULT	CHALLENGES EXPERIENCED
<p>to deliver quality and coordinated essential services, including SRH services and access to justice, to women and girls' survivors of violence (and their families when relevant), especially those facing multiple and intersecting forms of discrimination.</p>	<p>information from police, health and justice sectors.</p> <p>Number of government service providers that have increased knowledge and capacities to deliver quality and coordinated essential services to women and girls' victims/survivors of VAWG including family violence (and their families, when relevant).</p>	<p>1 government service provider- the Jamaica Constabulary Force equipped with increased capacity to provide essential services to women with the provision of Domestic Violence Intervention Centres.</p>	<p>agreed to collaborate to establish domestic violence intervention centres across the island to respond to VAWG.</p>	<p>VAWG. The retrofitting will be completed in 2021.</p>	<p>pandemic; as a result, they were unable to commence activities in 2020 but however committed to accelerating activities in 2021.</p>
<p>5.1.4 Key partners including relevant statistical officers, service providers in the different branches of government and women's rights advocates have strengthened capacities to regularly collect data related to family violence, in line with international and regional standards to inform laws, policies and programmes</p>	<p>Number of government personnel, including service providers, from different sectors who have enhanced capacities to collect prevalence and/or incidence data, including qualitative data, on VAWG including family violence</p>	<p>2 government service providers enhanced to collect data related to VAWG. 1) The Jamaica Crime Observatory & 2) Jamaica Injury Surveillance System assessed to inform future updates that represent statistics</p>	<p>Successful partnerships were forged with the Ministry of National Security and the Ministry of Health to collaborate in enhancing their systems to collect data on VAWG. These commitments paved the way for activities to commence in 2021.</p>	<p>Minimal progress. Key partners will be strengthened in 2021.</p>	<p>The Ministry of National Security and the Ministry of Health were overwhelmed with the management of the COVID-19 pandemic and was unable to commence new activities in 2020. However, commitments were forged for 2021.</p>



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OUTPUT	INDICATORS	ANNUAL TARGETS	RESULTS ACHIEVED	OVERALL PROGRESS TO ACHIEVING OUTPUT RESULT	CHALLENGES EXPERIENCED
	in line with international and regional standards	on VAWG Administrative data			
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Lessons Learnt

Output	Type of Lesson	Implementation Success/ Challenge	Details of Lesson Learnt	Corrective Measures Taken
<p>1.1. National and subnational partners have strengthened evidence-based knowledge and capacities to assess gaps and draft new and/or strengthen existing legislations on ending family violence.</p> <p>2.1. Key officials at national and/or sub-national levels are better able to develop and deliver evidence-based programmes that prevent and respond to family violence, especially for those groups of women and girls facing multiple and intersecting forms of discrimination.</p> <p>4.1. Relevant government authorities and women's rights organisations at national and sub-national levels have better knowledge and capacity to deliver quality and</p>	<p>Project Management and Design</p>	<p>Significant delay in implementation of initiatives and activities</p>	<p>Year 1 of the Spotlight Initiative encountered significant challenges in commencing activities due in part to the design of the project in which delivery is heavily dependent on government institutions and bureaucratic processes. To secure stakeholder commitment and buy-in extensive dialogue and negotiations are vital. The considerable time required to complete these processes must be accounted for in project timelines and deliverables.</p>	<p>Corrective measures have been put in place for accelerated completion of these activities in 2021. Measures include- securing partnerships with key high-level members of management in various ministries; onboarding consultants to conduct assessments and commence project implementation to execute activities. These measures are in motion and will secure the completion of these activities in 2021.</p>



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Output	Type of Lesson	Implementation Success/ Challenge	Details of Lesson Learnt	Corrective Measures Taken
<p>coordinated essential services, including SRH services and access to justice, to women and girls' survivors of violence (and their families when relevant), especially those facing multiple and intersecting forms of discrimination.</p> <p>5.1.4 Key partners including relevant statistical officers, service providers in the different branches of government and women's rights advocates have strengthened capacities to regularly collect data related to family violence, in line with international and regional standards to inform laws, policies and programmes</p>				
<p>2.1. Key officials at national and/or sub-national levels are better able to develop and deliver evidence-based programmes that prevent and respond to family violence, especially for those groups of women and girls facing</p>	Partnership	Government agency lack of commitment to the partnership and hence delay in implementation.	A critical factor to the sustainability of the Spotlight Initiative is the commitment of government institutions. Numerous targets require agencies to have ownership of the project and complete the requisite processes to commence	Corrective measures have been taken; such as stronger engagement with partners in negotiation dialogues to secure commitment. Identification of alternate support strategies to meet target and to achieve similar



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Output	Type of Lesson	Implementation Success/ Challenge	Details of Lesson Learnt	Corrective Measures Taken
multiple and intersecting forms of discrimination.			initiatives and achieve impact. These commitments must be secured prior to project implementation and during the design phase.	or wider impact.
Click or tap here to enter text.	Participation	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Click or tap here to enter text.	Scaling-Up	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Click or tap here to enter text.	Partnership	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Click or tap here to enter text.	Project Management and Design	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Click or tap here to enter text.	Scaling-Up	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Click or tap here to enter text.	Institutionalisation	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.



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Risk Log

RISK CATEGORY	SECONDARY CATEGORY	EVENT	CAUSE	IMPACT	Validity When was the risk identified? When will it end?	Mitigation Strategy
Security	Manmade hazards	COVID-19 Pandemic	Disease	Very High	March 2020 Unknown	<p>Continuous follow up processes are critical to the completion of activities as government agencies are predominantly focused on managing the pandemic. Deliverable timelines and accelerated action plans have been developed for accountability and to expedite activities.</p> <p>Due to social distancing protocols,</p>



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RISK CATEGORY	SECONDARY CATEGORY	EVENT	CAUSE	IMPACT	Validity When was the risk identified? When will it end?	Mitigation Strategy
						online meetings are being utilized to conduct meetings, training sessions and seminars.
Political	Political will	Low commitment	Government agency is bogged down with navigating the pandemic	Very High	April 2020	Identification of alternate organizations with similar reach and capacity to support. Roadmap created to re-engage organization to secure commitment.
Organisational	Internal control	Delayed onboarding of project team	Project got underway May 2020	Very high	Mid 2020	The project team was onboarded towards the end of the year which caused significant



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RISK CATEGORY	SECONDARY CATEGORY	EVENT	CAUSE	IMPACT	Validity When was the risk identified? When will it end?	Mitigation Strategy
						delays in project implementation. To mitigate impact, accelerated measures have been implemented such as onboarding a technical advisor, finalizing support strategies with partners to ensure activity completion in 2021.
Political	Political will	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Regulatory	Deviation from UNDP internal rules and regulations	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.



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RISK CATEGORY	SECONDARY CATEGORY	EVENT	CAUSE	IMPACT	Validity When was the risk identified? When will it end?	Mitigation Strategy
Security	Crime	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

Monitoring

Type of Monitoring Action	Date Completed	Evidence of Monitoring Action
Workplan	05/29/2020	Reviewed, approved & uploaded to system
X_Other	07/31/2020	Inception Report- circulated to RBLAC and EU
X_Other	11/09/2020	Accelerated Plan- Shared with RUNO & RBLAC Team
Annual Review	Click or tap to enter a date.	Click or tap here to enter text.
Annual Review	Click or tap to enter a date.	Click or tap here to enter text.
Mid Term Eval	Click or tap to enter a date.	Click or tap here to enter text.
Donor Report	Click or tap to enter a date.	Click or tap here to enter text.



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Project Financial Status

Total Annual Budget	466,184.00
Total Expenditure to date	311,041.59
% Delivery	67%
Total Commitments	\$31,718.00
Are you on track to achieving the delivery target? If not, what is the estimated revised budget?	
Yes	

A handwritten signature in black ink that reads "J. Brister".

04-Mar-2021

A handwritten signature in black ink that appears to be "J. W. +".

08-Mar-2021